DICKINSON AREA ECONOMIC DEVELOPMENT ALLIANCE



ANNUAL REPORT

P.O. BOX 594, IRON MOUNTAIN, MI 49801 .:. DAEDA.ORG



YOUR SUPPORT IS APPRECIATED!

Thank you to the Alliance Investors for your continued financial support. The time and talent you provide by serving on our task force groups and committees is also greatly appreciated. Thank you for investing in the Alliance and the future of our region.

EXECUTIVE COMMITTEE

Chair

Russ Kassin First National Bank & Trust **Vice Chair** Tony Edlebeck Retired - City of Kingsford

> Gina Wollner Bay College West

Chuck Nelson

Dickinson County

Healthcare Systems

Linda Plumley

Leeds Real Estate

Jim Rice

Oscar G. Johnson

VA Medical Center

DIRECTORS

Nikki Bowers Systems Control

Scott Cameron Lake Shore Systems

Luke Carey Carey Contracting

Michelle Copley CCI Systems **Jon Coyne** BOSS Snowplow

Steve Feira

MI Electric

Shana Thompson-Hegy Danielson Insurance

David Holmes Breitung Township Schools

Sarah Lucas Lake Superior Community Partnership

INVESTORS

41 Lumber American Transmission Company Bacco Construction Barb Kramer Bay College West Bellin Health Bloom Wholesale BOSS Snowplow Breitung Township Breitung Township Schools Carey Contracting CCI Systems Champion, Inc. City of Iron Mountain City of Kingsford City of Norway C Graphics Comfort Inn Danielson Insurance Dickinson Area Community Foundation Dickinson County

Dickinson County Healthcare System Dickinson Homes Edwards Automotive Enbridge Erickson Jewelers First Bank First National Bank & Trust Fleury, Singler & Company Four Seasons Distribution GEL Consultants, Inc. Great American Disposal/Loadmaster Holiday Inn Express Incredible Bank Industrial Development Corp. Iron Mountain Public Schools John Fornetti Dental Center Kingsford Self Serve Kleiman Pump & Well Drilling Leeds Real Estate Louisiana Pacific Mande Insurance

M.I. Electric, LLC Niagara Development Norway Eye Care Oscar G. Johnson VA Medical Center Range Bank Renewable World Energies Results Broadcasting RLF Limited LLC Simone Insurance Smith Metal Structures Standard Electric/Wittock Supply Stephens Real Estate Systems Control TDS, Inc. The Markell Company Tourism Association of Dickinson County Trident Marine Systems (former Lake Shore Systems) U.S. Special Delivery Werner Electric Supply

Joe Stevens Dickinson County

Steve Verrette Champion, Inc.

Benjamin Wood Range Bank

Lee Lofstrom Industrial Development Corp.

Secretary/Treasurer

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DEAR INVESTORS,

As we close out the year 2021, we continue to experience the lingering impacts of COVID-19. The pandemic certainly put additional pressures on our already limited labor pool, increased the costs of goods and services, and created a lot of uncertainty across the board.

Despite these difficult and prolonged challenges, our community has displayed a great deal of resiliency. We continue to see growth among our business community. Our healthcare system not only responded to a global health crisis, but reinvested for the future, securing a strategic affiliation with Marshfield Clinic Healthcare System. New construction projects, both large and small, are visible across our community, injecting large investments and new energy into our economy. It's these positives that keep us energized for the year ahead.

During the past couple of years, collaboration across the region has grown in positive ways. The refreshed cooperation has allowed our collective voices to be heard in Lansing on timely topics such as talent, housing, and childcare. These conversations by many stakeholders have resulted in the creation of the Office of Rural Development, whose mission is to address workforce, education, infrastructure, and connectivity needs by helping fund engagement and support for rural communities. Rural communities face many challenges and having a dedicated resource at the state level will be a welcome approach. We look forward to seeing the program take shape.

As we look at the year ahead, I'm excited for the continued work of our Task Force groups in addressing our top priorities. If you or others at your business or organization are not already serving on one of the Task Forces, please consider joining us. Your input is valuable and welcome as we work together.



Gratefully,

Jois L. Ellis

Lois L. Ellis, Executive Director

RANDYS CHEESEBURGER PICNIC TOUR

BUSINESS DEVELOPMENT EFFORTS -

- **65** BUSINESS RETENTION VISITS
- **247** PROJECT SPECIFIC/BUSINESS SUPPORT
- **17** ADVOCACY
- 24 COMMUNITY PARTNER ORGANIZATIONS
- 5 START UPS
- 7 BUSINESS ATTRACTION PROJECTS
- **365 TOTAL BUSINESS VISITS**

ASSISTANCE TOPICS COVERED

- **101** FINANCING
- 233 INFORMATION SHARED/CONSULT
- **83** TALENT
- **113** MARKETING

VOLUNTEERS

The Alliance wishes to thank the many volunteers that share their time and talent to help us advance our mission. We appreciate all of you beyond measure!

72 INDIVIDUAL VOLUNTEERS

- 33 ADVOCACY
- **47** TECHNICAL ASSISTANCE
- 21 SITE LOCATION

634 TOTAL VOLUNTEER HOURS





TALENT AND EDUCATION

Recruit, retain, and grow the talent needed to support our employers' workforce needs.

Chair: Gina Wollner

Members: Brittany Barnes, Erin Berndt, Megan Boddy, Theresa Caylor, Justin Cowen, Steve Feira, Lisa Harry, Tanya Hiltonen, David Holmes, Sereena Johnson, Russ Kassin, Mike Mulligan, Shelly Petrusch, Scott Reddinger, Katie Roell, Jerry Sardina, Julie Wonders

- Heavy Metal Tours Virtual Manufacturing Day 450 students
- · Presented to guidance counselors on workforce outlook and in-demand skills
- FlivverFest Booth 50 alumni contacts
- Intern Social 20 attendees

INFRASTRUCTURE AND HOUSING DEVELOPMENT

Improving access to infrastructure data and encouraging new development opportunities.

Chair: Tony Edlebeck

Members: Ray Anderson, Missy Berger, Jason Brown, Lorna Carey, Luke Carey, Dale Cook, Daniel Freeman, Ryan Gordon, Jim Harris, Gary Hoaglund, Tim Howen, Daniel Kari, Russ Kassin, Jesse Land, Steve Mulka, Linda Plumley, Todd Rowell, Ryan Spencer, Jordan Stanchina, Mike Stelmaszek, Joe Stevens

- · Countywide GIS Parcel Mapping System activated
- · Housing developments apartments in downtown Iron Mountain
- · Advocating for Michigan Legislation on new housing development tools
- Development Properties Identified

BUSINESS RETENTION AND GROWTH

Chair: Benjamin Wood

Members: Dale Cook, Sherri Erickson, Russ Kassin, Ann Kresl, Suzanne Larson, Nicole Lutz, Brooke Marchetti, Shana Thompson-Hegy

- · Hosted six (6) Small Business Development Center workshops (99 total attendees)
- Continued assistance with COVID-19 business impacts and support programs
- · Hosted Application Drive with U. P. Michigan Works! (12 applicants)
- · Loyal 2 Local program 119 participants

GOVERNMENT RELATIONS AND ADVOCACY

Educating and advocating on issues that affect business and our community.

Chair: Joe Stevens

Members: Dave Brisson, Dave Kashian, Jim Rice

- · Dickinson County Land Bank acquired residential development parcels
- Restarted business tours for area elected officials
- · Participated in virtual Legislative Lansing Visits; April & October

MARKETING AND BRANDING

Defining and communicating the benefits of living, working and investing in Dickinson County.

Members: Seth Anderson, Michael Johns, Kate Pearson, Trisha Peterson, Elsa Pontbriand, Scott Reddinger, Shana Thompson-Hegy, Melissa Wentarmini

- · Growing social & website reach
- Rural Insights (www.ruralinsights.org) contributor; articles (4) and podcasts (2)
- · Monthly Featured Employer series and Work Where You Hunt online campaign
- · Hometown News alumni outreach; July and November

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JANUARY Task Force Groups Strategic Planning

MEDC Survival Grants Review (\$200,000 awarded)





MAY

Career & Technical Education Graduates Recognized

Loyal 2 Local Annual Recruitment Presentation



FEBRUARY Virtual Annual Meeting

Annual Report Released

APRIL

Regional Housing Collaboration Starts

Virtual Legislative Lansing Visits

Loyal 2 Local video content filmed

JUNE

Intern Social 20 attendees from 7 companies

UP Child Care Task Force Starts







MICHIGAN SMALL BUSINESS DEVELOPMENT CENTER WEBINARS OFFERED

- FREE SBDC RESOURCES AVAILABLE TO YOUR BUSINESS
- STEPPING BACK-PASS THE TORCH OR SELL YOUR BUSINESS
- ENTREPRENEUR'S TOOLBOX: REACH CUSTOMERS WITH GOOGLE
- CYBERSECURITY FOR SMALL BUSINESS
- CONTRACTS/LEGAL ISSUES/ INTELLECTUAL PROPERTY
- RECORDKEEPING AND TAX TIPS FOR YEAR END



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JULY FlivverFest 50 alumni contacts received



SEPTEMBER

Application Drive 12 applicants

Iron Mountain-Kingsford Wastewater Treatment Plant improvements tour for elected officials

Alliance Investor Update Held

 Work

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NOVEMBER Work Where You Hunt Campaign



Hosted Lt. Gov. Gilchrist (2 business visits)

Virtual Legislative Visits

Virtual Manufacturing Day 450 students



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RURAL INSIGHTS

ARTICLES

- FEBRUARY SEVEN THINGS TO FEEL GOOD ABOUT IN 2020
- MARCH CONNECTING COMMUNITY THROUGH TRAILS AND PARTNERSHIPS
- MAY RAISING AWARENESS OF LOCAL INDUSTRY NEEDS THROUGH TALENT INITIATIVES
- JULY NORWAY MICHIGAN, A CLASSIC COMMUNITY

PODCASTS

- AUGUST EDUCATION PARTNERSHIPS BETWEEN K-12 AND INDUSTRY
- NOVEMBER CYBERSECURITY AND TECHNOLOGY IN THE UP



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GET SOCIAL WITH US!